


# The Journal

OF ST. LUKE'S HOSPITAL CENTER, NEW YORK



1970 Administrative Yearbook





This issue contains summary reports  
and statistical data for 1970 with  
organizational listings for 1971

# The Journal

Published for the friends of St. Luke's Hospital Center  
June 1971

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Report of the President, William J. Trent jr.

## 'To Think and Act Anew'

St. Luke's experienced a change of leadership in 1970, as I was honored by my trustee colleagues who selected me as the sixteenth president of the Hospital Center, succeeding Henry B. Guthrie. As president, I pledge whatever talents I have to help in some small way to maintain the level of excellence of the institution.

President Lincoln once said: "The dogmas of the quiet past are inadequate to the stormy present. The occasion is piled high with difficulty, and we must rise to the occasion. As our case is new, we must think anew. We must disenthrall ourselves, and then we shall save our country." Here is the essence of what we are about.

If Lincoln could remember a quiet past, he was more fortunate than we of the twentieth century. I must confess that I have not been privileged to live in any quiet past. The world has been in turbulence for all the days of our lives. I suspect that it is only when we remember the past with nostalgia that we think of it as being quiet. I know that my view more nearly describes the past of St. Luke's. It has not been quiet. It is true, however, that the present is piled high with difficulty—



but, as in years gone by, St. Luke's will rise to the occasion. However, we will be required to follow the Lincolnesque advice, and "think anew and act anew."

One of the difficulties confronting America today is the inadequate delivery of health care. Recently, I came across a pertinent observation on health care in Selig Greenberg's *The Quality of Mercy*. "The real quality of a society should be measured by how it orders its priorities, allocates its resources, and demonstrates the sense of social and moral responsibility needed to translate technical progress into human progress. In no area of our national life is there a greater gap between capability and competence and





## Report of the President

continued

their translation into practical application than in the field of health care services."

We have not lived up to our national responsibilities, and because we have not voluntarily done so, solutions will be found through legislation. Mind you, this is not necessarily a bad thing. People have a way of insisting on solutions to problems—and if they are not found voluntarily, they will be found in other ways. It is my hope that the collective wisdom of the distinguished leaders in the health care field will be tapped, so that we will find ourselves with the best possible solutions.

Another of our difficulties is not a new one, but a worsening one—the matter of costs. To me, a layman recently come to the health care field, it is constantly amazing how hospital and other health care costs have increased during the past decade. Obviously, inflation must bear part of the blame, but this is the least factor. With costs increasing faster than revenue, hospitals such as St. Luke's are finding themselves in serious difficulty. Such a condition reduces severely the options available to a hospital as it seeks to expand and improve the efficiency of its operation. In this connection, new fiscal and budgetary procedures have been developed to assist members of the medical staff, administration and board of trustees in planning the Hospital Center's annual operation, and in putting priorities where necessary for more efficient use of its resources. The trustees of St. Luke's are aware of this serious financial situation and are earnestly seeking ways to improve it.

Rising wages and lack of incentive for cost control from the financiers of

hospital revenues are important elements in the cost problem. Fortunately, 1970 saw the beginnings of a national dialogue on health costs, which we hope to see grow in a fruitful way.

The occasion, in President Lincoln's words, is "piled high" with another difficulty. St. Luke's, by its very loca-



tion, finds itself involved in the health care of two well defined publics and its mission is to serve both equally well. There is the general public from all over the City and Nation that comes to St. Luke's because of the excellence of its professional services. There is also the public just outside the doors of the Hospital Center, with its pressing

health care needs. Meeting the needs of the latter constituency will require greater community involvement than in the past. Our expanded community alliances, with the selection of neighborhood ghetto medicine and adolescent drug program advisory committees, are steps in the right direction. The establishment of an ambulance service and the expansion of outpatient facilities also point to a re-emphasis of our commitment to patient care and community medicine. This is one of our most exciting challenges. The long range planning committee has these new dimensions in health care high on its lists of priorities.

Finally, I am optimistic about our ability at St. Luke's to meet the required challenges. I know that we will find more innovative solutions to the difficulties confronting us. I know, also, that whatever we do here will have a profound effect on other institutions struggling with similar problems. It has been my privilege to have been a member of the board of trustees for five years; and in all of my relationships with trustees, medical staff, and administrators I have found a desire to work together to find better answers. This does not mean that there have not been differences. Of course, there have been, but differences are the life blood of any vital institution. What has struck me, however, has been the willingness of all, in the circumstances, to do the things that have to be done to keep St. Luke's in the forefront of America's great hospitals.

For all their efforts, their cooperative spirit and their eagerness to serve, I salute the entire St. Luke's family for a year of solid achievement. ■





# St. Luke's Hospital Center, New York

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Stuart S. Stevenson, M.D.  
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Director of Grants Management  
and Coordinator of Research

\*Barbara Belmer  
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\*The Rev. Carleton J. Sweetser

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Mrs. William Shields, Jr.  
\*The Rev. Carleton J. Sweetser

\*By Invitation

# At 120: Crises and Cautious Optimism



Report of the Executive Director,  
Charles W. Davidson

"I am born." So begins *David Copperfield* published in 1850. St. Luke's was born that same year and has witnessed much change. An American president died of cholera in 1850. Harriet Stowe was drafting *Uncle Tom's Cabin* and the Missouri Compromise was agreed to in Washington. The Federal court in Boston had recently dismissed the first integration-of-the-races suit to be considered in this country. New York was recovering from the violence of the Astor Place Riots the year before, when twenty-three were killed.

It was a turbulent and troubled time when the Rev. William Augustus Muhlenberg opened St. Luke's—a time of

loud voices and quiet progress, crises and cautious optimism. Not so strangely, it was a time like our own.

There was little time, in 1970, to celebrate our 120th birthday or to reflect on twelve decades of achievements. There was work to do and problems to be solved with never enough of the necessary time or money. Christopher Morley once called New York "the nation's thyroid gland." The gland was active in 1970.

In January, St. Luke's was stunned by the occupation of the off-campus quarters of our division of community psychiatry. Community groups commandeered the division offices and demanded that we expand our work in the care of drug users, particularly adolescents, from the West Side. The problem was so massive and our resources so limited that we saw little hope of doing more than continuing our already substantial commitment to methadone maintenance for adult addicts.

Yet, as happens so often in New York, the confrontation grew into co-operation and the resources were found. With the cooperation of Columbia University, their student infirmary located in our buildings was moved to another floor, thus enabling us to use the vacated space to establish a twenty-eight bed adolescent drug detoxification unit. Foundation, State and Episcopal Church funds were made available so that we could begin to provide, in unison with the community groups, a drug rehabilitation and prevention center on West 107th Street. The drug problem has hardly been dented, but a new sense of trust and mutuality of interest was forged between the Hospital Center and its



neighbors. Here was further evidence of the value of community involvement in health care decision-making. This phenomenon began in the sixties and, understandably, will not abate with the passage of time.

The decade of the seventies opened in an atmosphere of turmoil for our voluntary hospitals. Ten years before, hospitals looked toward a period of buoyant growth with the promise of success on both the medical and fiscal fronts. Despite the enormous accomplishments of the sixties, we found ourselves, by 1970, on the horns of a herd of dilemmas—and with challenge our daily bread.

The problems of hospital management had ceased to be parochial, and expertise in our unique discipline was suddenly and stunningly insufficient to meet the new and broader questions confronting us. Resourcefulness, born of constant crises, was essential as was the willingness to employ new methods in answering new requirements.

The plight of the cities in general has burdened hospitals very heavily. Electrical and telephone services, taken for granted in the past, are insufficient. Ever spiraling inflation drove our operating expenses up to \$39,195,300. The rising expectations and needs of hospital workers brought our minimum wage to \$118 per week with several new and liberalized fringe benefits. The personnel costs of the Hospital Center account for more than seventy per cent of our budget.

An apparent revolt against never ending tax increases caused the State legislature to enact legislation designed to control the costs of hospital care by establishing controls on hospital revenues. The new, prospective, or revenue controlling system, sets the limit of our income with little ability for hospitals to expand or even cope with the existing health care consumer demand for service. The current system of rate promulgation for Blue Cross

and Medicaid reimbursement establishes rates based on prior years costs adjusted by certain indices which do not provide for the costs of new programs or for special circumstances which may effect the costs of an individual institution.

Faced with diminishing income possibilities, St. Luke's chose to draw upon its reserve funds to meet, in so far as possible, the health care requirements of the community it serves. These reserve funds, built through years of careful financial husbandry, are now depleted. St. Luke's like its sister hospitals is faced with a cash flow crisis, which, without relief, can only result in a containment of services.

We have had to become better managers. To add to our management capabilities we added internal auditing and management engineering expertise to our staff. We sharpened our utilization of electronic data processing through the services of a facilities management company. A new patient representative system, tried on a pilot basis, has simplified the insurance and other financial wall of red tape which afflicts hospital patients. The program will be more fully implemented in 1971.

The efforts of past years began to see fulfillment when our relationship to Columbia University's College of Physicians and Surgeons became increasingly strengthened and our long range planning work came closer to fruition.

Because public policy more and more effects the workings of voluntary hospitals, we find hospital administrators spending more of their time in group efforts, trying to educate and influence the public and its representatives. As president of the State Nurses Association, Assistant Director Evelyn M. Peck was considerably active in the public arena. Edward M. Messier, who joined us in 1970 as associate director for fiscal affairs, was similarly engaged



### 1970 Statistics

Patient days	
adult	236,284
nursery	15,177
Admissions	22,883
Births	2,823
Per cent occupancy	89
Average stay	
(excluding newborn)	10.3 days
Emergency room visits	92,299
O.P.D.	
patients	51,806
visits	167,122
N.H.S.P.	
patients	13,200
visits	53,048
Adolescent detoxification admissions	750
Home care admissions	445
Hemodialysis	
patients	20
treatments	1,076
Laboratory procedures	649,003
EKG procedures	16,426
EEG procedures	1,450
Diagnostic x-rays	75,191
Radiation therapy treatments	7,516
Radioisotope procedures	2,947
Rehabilitation medicine	
visits	19,429
treatments	38,796
All surgical procedures	11,761
open heart operations	154
Blood transfusions	5,516

### Other interesting statistics as of April 1971 include:

Personnel on staff	3,359
Student nurses	125
Attending staff	513
House staff	156
Medical students	45
Chaplain interns	4
Radiography students	16
Beds	749
Bassinets	70



in inter-hospital affairs. I was privileged to serve as president of the Greater New York Hospital Association for 1970-71 and as treasurer of the Hospital Association of New York State. These extra-curricular activities kept me away from my desk at St. Luke's a good part of the time. Fortunately, our administrative staff, led by Administrator F. Dennis Harrington and ably supported by Associate Directors Gary Gambuti, Ralph Williams and Mr. Messier, and by Assistant Directors Floyd Oathout, Miss Peck and Arthur Slothower, carried on with their usual excellence. I am grateful to each of them. Mr. Slothower, a St. Luke's executive for over forty years, and my friend and colleague for a quarter of a century, retired in mid-year and his wise counsel is missed.

Among the new and welcome faces to the administrative staff in 1970 were: Assistant Director William Pyburn, Administrative Resident Gary Ross, Director of Volunteers Sarah Galanakis, Medical Librarian Nancy Panella and Director of Management Engineering William C. Staib.

I was happy to be able to announce that our two-year search for a new director of surgery had ended with the selection of one of St. Luke's outstanding surgeons, Dr. Hugh Fitzpatrick.

While the dollar drain and the constant effort to meet the demands for more space and more service were always with us, we did manage to implement several most important new activities. New York's abortion reform law raised a new need for service, which was met. Our hemodialysis and coronary artery surgery programs proved to be immediate successes. An expanded recreation therapy program for patients has been particularly well received.

Our Hospital Center "family" grows with the years and at our 1970 service awards dinner over eight hundred long-time employees were honored,

including thirty-five year veteran Joe C. Davidse of the Department of Radiology.

Our plant and maintenance workers were unionized last year, but the service employees again determined that a hospital-wide union was unnecessary in a fourth State-supervised election in August.

We suffered the loss of several good friends and colleagues who died in 1970. Among them were: Trustees Clarence G. Michalis and Henry R. Sutphen, both of whom played so great a role in our development, Drs. Russell Apsey, Frank J. Massacco, Samuel W. Willis Jr., and Daniel O'Connell, and former Woman's Hospital Superintendent James U. Norris.

The threads of history were brought to mind as we observed our 120th birthday and prepared for the 75th anniversary of our relocation to Morningside Heights. The passing in St. Luke's of Alexander Kerensky, once president of Russia, gave us pause as we considered the changes in the world since his name commanded headlines a half century ago.

The board of trustees found a new leader in October and the entire administrative staff was more than delighted with the accession of William J. Trent Jr. to the presidency. We also were reminded of the support and leadership we received in the past few years from his predecessor, Henry B. Guthrie. To both of them and to their board colleagues, to the members of the medical and other staffs and to the many others who make St. Luke's tick, I and my administrative associates are most grateful.

In *Copperfield's* words, "a long pull, and a strong pull, and a pull together" have been required of us. The stormy seas of the twentieth century continued to buffet us in 1970. Yet, even at age 120, St. Luke's was robust and even-keeled despite what seemed to be prevailing adverse currents. ■

Executive Director:  
Charles W. Davidson

Administrator:  
F. Dennis Harrington

Associate Directors:  
Gary Gambuti  
Edward A. Messier  
Evelyn M. Peck  
Ralph E. Williams

Assistant Directors:  
James H. Crosby, Jr.  
Richard DeChristoford  
Ruth Dietz  
Floyd A. Oathout  
William Pyburn  
Daniel Triglia

Administrative Assistants:  
Erwin O. Blair  
Lewis R. Keheley Retired April 30  
Gary Ross

Project Director  
Neighborhood Health  
Services Program:  
Mrs. Esta R. Armstrong

Chief Telephone Operator:  
Mrs. Katherine Beers Retired March 30  
Mrs. Dolores Addison

Systems Planning Coordinator:  
Myron Buchak

Home Care Coordinator:  
Louise B. Candland

Methadone Maintenance Program:  
Director  
Paul Cushman, Jr., M.D.

Director of Employee Health Services:  
Donald P. Dallas, M.D.

Director of Pharmacy:  
Hugo V. deCaprariis

Director of Purchasing:  
Michael DeMusis

Administrative Director  
Blood Bank:  
Albert DeNatale  
(Died February 8)

Director of School of Nursing:  
Ruth Dittmar

Director of Volunteer Services:  
Mrs. Sarah Galanakis

Director of Social Services:  
Mrs. Elizabeth Kurtz

Director of Public Relations  
and Development:  
James P. May

Director of Admissions:  
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Director of Grants Management  
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Director of Food Services:  
George O'Leary  
(Died May 20)

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Nancy Mary Panella

Acting Director of  
Ambulatory Care:  
Dorothy M. Roels, M.D.

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Jules Selles

Fire Prevention and Safety Officer:  
Steven Sentf

Director of Management Engineering:  
William C. Staib

Medical Record Librarian:  
A. Rose Taddonio

Chief Mail and Messenger Services:  
Joe L. Taylor

Program Director of  
Community Physicians Offices:  
Kenneth Weinstein, M.D.

Director of Outpatient Department:  
Dorothy Wild

# The Heart of the Work

Report of the  
Director of Religious Services,  
Chaplain Carleton J. Sweetser

## Department of Religious Services

Director and Chaplain:  
The Rev. Carleton J. Sweetser

Supervisor of Clinical Pastoral Education  
and Associate Chaplain:  
The Rev. Alvin V. P. Hart

Associate Chaplains:  
Rev. C. Leland Udell  
Rev. Thomas A. Dillard, Jr.

Ours is a time of old traditions often yielding to new and different ways. The time-honored St. Luke's custom of the freshman class of the school of nursing singing the service of Evensong in the Hospital Center chapel at the end of each day ceased in 1970. It was for many in the Hospital Center family the regrettable end of a meaningful tradition in our corporate life and mission, but the day of compulsory chapel service in schools is over. The student body did vote unanimously to gather in the chapel for Evensong at such important times as graduation and capping. At the services of Morning and Evening Prayer, conducted daily by the chaplains, the needs of patients and our healing mission are still prayerfully commended to God in the chapel.

The chaplains, nevertheless, remain much involved in the school of nursing—in pastoral and social relationships with the students and concerns relating to present-day nursing education. Chaplains Sweetser, Udell and Hart, with the help of other clergy, conducted a number of seminars in the school on such subjects as "Spiritual Needs of Patients," "Love and Marriage," "The Dying Patient," and "Moral Aspects of Sterilization, Birth Control and Abortion."

Such a role—serving as a link between spiritual needs and the pressing concerns of modern medicine—is a major function of the Department of Religious Services. Chaplain Udell

worked with members of the pediatric house staff on concerns relative to the dying child and his family and with the entire medical house staff on the difficult problem of blood transfusions for Jehovah's Witness patients. Several of the chaplain-interns became increasingly involved in various pro-



grams of the Department of Psychiatry, notably the emergency room, walk-in clinic and outpatient crisis group, an indication of the very thin line between mental health and spiritual welfare and of the common objective shared by doctors and pastors of making people whole. Chaplain Thomas Dillard played

a valuable role in the adolescent drug addiction unit as teacher and counselor to many of its young patients. Two of the summer chaplain-interns did an informal study of the problems of patients in the emergency room.

An increasingly urgent concern in both medicine and religion, arising in large part from modern medicine's ability to prolong physical life, is that of the dying patient and his need for a personal and meaningful death. Vital to this is the kind of care and ministry he receives from all who are concerned for him. In this connection, the chaplains and chaplain-interns, with others of the Hospital Center staff, were involved throughout 1970 in a number of seminars and symposia devoted to growing sensitivity to this great human need.

The meetings were sponsored by such organizations as Cancer Care, The Thanatology Foundation, and our own social service department; and involved such pioneers in this field as Dr. Cicely Saunders of London and Dr. Elisabeth Kubler-Ross of Chicago. On a trip to England, Chaplain Sweetser spent a day at St. Christopher's Hospice, founded and directed by Dr. Saunders. A hospital with the special tradition of St. Luke's might be peculiarly fitted to pioneer in this country in a new understanding of the dignity of death.

Clinical pastoral education under Chaplain Hart remains a major pro-



gram of the department, benefiting greatly our patients through the presence of the chaplain-interns. St. Luke's makes a major contribution, through its training program to the ecumenical ministry of the church and the general chaplaincy movement. In 1970, the Roman Catholic Church's participation in the St. Luke's program continued to grow. During the four quarters of training, five Roman Catholic and two Episcopal priests; one Roman Catholic, seven Episcopal, three Lutheran and one Baptist seminarians; and one Roman Catholic lay brother received clinical pastoral education here.

Chaplain Udell spent part of the summer at Bellevue Hospital serving as assistant supervisor in its clinical pastoral education program, resulting in his advancement by the national association to the status of acting supervisor. This accreditation makes it possible for him to supervise the 1971 summer quarter at St. Luke's and provides Chaplain Hart with some overdue relief.

A valuable addition to the staff was that of Reverend R. Mark Glidden, a young Episcopal clergyman from Chicago, who became our second fellowship chaplain for a one-year period.

On a broader scene of medical-religious concern, Chaplains Sweetser and Hart attended the first international symposium on the "Socio-Medical Aspects of Organ Transplantation in Human Beings" in Houston, and Chaplain Sweetser led the annual four-day Adelynrood conference on spiritual healing, near Boston. The annual assembly of Episcopal hospitals and chaplains and convention of the Association for Clinical Pastoral Education were attended by Chaplains Sweetser, Udell and Hart. Chaplain Sweetser serves as chairman of the Council of Churches committee on pastoral care for the Borough of Manhattan and on the Episcopal Mission Society's chaplaincy committee.

A most timely and welcome expres-

sion of St. Luke's church-relatedness was the Church's response to our new adolescent drug addiction program—a \$1,000 gift from the Bishop of New York, an \$8,500 emergency grant from the Executive Council of the Episcopal Church, and a \$75,000 grant from the United Thank Offering of the women of the church. Ours was the second largest grant awarded at the national triennial meeting.

The heart of the work remains the ministry to our patients—newly admitted, long-term, pre-operative, seriously ill, dying and recovering—to their fam-

ilies, friends, and others who care for them.

Old and beloved traditions of both religion and hospital may fade in this day of change, but the ministry to people in need remains as urgent as ever. In St. Luke's, with staffs sensitive to the role of the spirit in the healing process, with the devoted cooperation of the Roman Catholic clergy of the Church of Notre Dame and Rabbi Jacob Kleinman, a host of volunteers and others, and our departmental secretary, Edith Jensen, it is a ministry that is ever new and exciting. ■









# The Icing on the Cake

As always, the St. Luke's Auxiliary and the Woman's Assistant Board rendered important and valued service to the Hospital Center.

Both groups contributed to the volunteer program, manned the gift shops and raised funds for needed programs. Regular and well attended meetings were held throughout the year.

Mrs. Jeremiah Clarke succeeded Mrs. J. Winston Fowlkes in the auxiliary presidency, while Mrs. William Shields Jr., continued as president of the assistant board. Under their joint sponsorship, the groups raised over ten thousand dollars for the Dual Century Fund at their December dinner-dance at the St. Regis Hotel.

The auxiliary spring fashion show-luncheon proceeds went toward the purchase of a coronary artery cine-trace. Their November art show for the St. Luke's "family" drew nearly four hundred entries. The occupational therapy and social service departments, the nursing school and the new candy strippers program were vigorously supported by the auxiliary.

The assistant board sponsored English classes at Columbia for a promis-

ing resident, and was responsible for raising ten thousand dollars for the planned neo-natal intensive care unit at Woman's Hospital. The babies alumni program raised almost \$7,500 in 1970.

Many of the Christmas and other "icing on the cake" activities at the Hospital Center during the year were a direct result of the splendid work of the auxiliary and the assistant board. ■



## St. Luke's Hospital Auxiliary

### Officers, May 1970-71

President:  
Mrs. Jeremiah Clarke  
1st Vice President:  
Mrs. Edwin P. Stevens  
2nd Vice President:  
Mrs. J. Winston Fowlkes  
Treasurer:  
Miss Gertrude R. Hoyt  
Recording Secretary:  
Mrs. Horace Hurley  
Corresponding Secretary:  
Mrs. William H. Lynn, Jr.

### Chairmen of Standing Committees:

Church:  
Miss Eleanor M. Pise  
Library:  
Mrs. John P. Lins  
Social Service:  
Mrs. Haig Carapetyan  
Membership:  
Mrs. William H. Lynn, Jr.  
Thrift Shop:  
Mrs. Mitchell P. Valicenti, Jr.  
Gift Shop:  
Mrs. Richard Kochman  
Volunteers:  
Mrs. Oscar J. Weldon  
United Hospital Fund:  
Mrs. Merl L. Rouse

### Chairmen of Special Committees:

Decorating:  
Mrs. J. Winston Fowlkes  
Special Events:  
Mrs. Edwin P. Stevens  
Annual Luncheon Fashion Show:  
Mrs. John Harrington Smith  
Senior Nurses Ball:  
Mrs. Myron Wright  
Outpatient Department:  
Miss Gertrude Hoyt  
Legislative:  
Mrs. John P. Lins  
Pediatric:  
Mrs. Carl S. Oakman

### Active Members

#### Class of 1971

Miss Edythe Clark  
Mrs. Charles W. Davidson  
Mrs. George Allen Fowlkes  
Mrs. William A. Hance  
Miss Gertrude R. Hoyt  
Mrs. R. Douglas Hulse  
Mrs. William K. Kerr  
Mrs. William T. Medle  
Mrs. Clarence G. Michalis  
Mrs. Merl L. Rouse  
Mrs. Charles F. Schettlin  
Mrs. Edwin P. Stevens  
Mrs. Hilton H. Stothers  
Mrs. Mitchell P. Valicenti, Jr.  
Mrs. Theodore B. Van Itallie  
Mrs. Oscar J. Weldon  
Mrs. John P. West

### Class of 1972

Mrs. William F. Davidson  
Mrs. Charles E. Dunlap  
Mrs. John W. Espy  
Mrs. J. Winston Fowlkes  
Mrs. Robert Fraser, Jr.  
Mrs. H. Clifford Gayley  
Mrs. Charles F. Hamrick  
Mrs. Leland B. Henry  
Mrs. Norman Dudley Johnson  
Mrs. John P. Lins  
Mrs. Clifford W. Michel  
Mrs. Salvador Ros  
Mrs. Hugh Sanford, III  
Mrs. Myron Wright  
Mrs. Richard E. Webb

### Class of 1973

Mrs. deGiers Armstrong  
Mrs. Bromwell Ault  
Mrs. Curtis Bird  
Miss Virginia Black  
Mrs. E. Michael Bradley  
Mrs. A. Oakley Brooks  
Mrs. Haig Carapetyan  
Mrs. Jeremiah Clarke  
Mrs. Simmons Coleman  
Mrs. Randolph Guthrie  
Mrs. Horace Hurley  
Mrs. Schenck Huxley  
Mrs. William H. Lynn, Jr.  
Mrs. Bondy Mackie  
Miss Eleanor M. Pise  
Mrs. Paul Rodocanachi  
Mrs. Cooper Schieffelin  
Mrs. Harold M. M. Tovell  
Mrs. Richard Kochman  
Mrs. Carl S. Oakman  
Mrs. Bradford A. Warner  
Mrs. Ralph Warren, Jr.

### Honorary Members

Miss Elizabeth Beebe  
Mrs. Lyman C. Bleecker  
Miss Adele F. Browning

### Associate Members

Miss Frances M. Achilles  
Mrs. Alexander E. W. Ada  
Mrs. William Athos  
Mrs. Leslie Barker  
Mrs. Robert S. Beekman  
Mrs. A. L. Loomis Bell, Jr.  
Mrs. Louis Blancato  
Mrs. Peter Bossart  
Mrs. Arthur H. Bunker  
Mrs. G. Edgar Burford  
Mrs. Russel Crouse  
Miss Mildred P. Coster  
Mrs. Clayton DeHaan  
Mrs. Richard de la Chapelle  
Mrs. George Dermksian  
Mrs. Edward J. Donovan  
Mrs. Robert Edmunds  
Mrs. William Eldridge  
Mrs. Dumont Elmendorf  
Miss Celestine Finley  
Miss Leonora Finley  
Mrs. Hugh F. Fitzpatrick  
Mrs. Alfred Fretz  
Mrs. Francis G. Geer  
Mrs. Wheadon M. Grant  
Miss Eleanor Greenan  
Mrs. Harold E. Herrick  
Mrs. Jed Irvine  
Mrs. John H. Keating, Jr.  
Mrs. Graham Knox  
Mrs. William C. Kopper  
Mrs. Russell Lavengood  
Mrs. Leonard Leeming  
Mrs. Flagler Matthews  
Mrs. Robert E. McCabe, Jr.  
Mrs. Colin McCord  
Mrs. Richard S. McCray  
Mrs. John McC. McKinney  
Mrs. Reginald L. Murphy  
Mrs. Howard Nay  
Mrs. Charles J. Nourse  
Miss Gene S. Palmer  
Mrs. James Paul  
Mrs. William F. Roche  
Mrs. Theodore C. Romaine  
Mrs. William J. Schieffelin  
Mrs. Jacob Gould Schuman  
Mrs. Harold Scott  
Mrs. Joseph Seronde, Sr.  
Mrs. George Shea, Jr.  
Mrs. Frederick Sheffield  
Mrs. Lansing P. Shield  
Mrs. Herbert J. Smith  
Mrs. James McB. Webster  
Mrs. Joseph W. Welsh  
Mrs. Theron O. Worth, Jr.  
Mrs. Walter G. Young





## Assistant Board/Woman's Hospital

### Officers

Honorary Chairman:  
Mrs. Walbridge S. Taft  
Chairman:  
Mrs. William Shields, Jr.  
Vice-Chairman:  
Mrs. John McN. Sullivan  
Secretary:  
Mrs. John Aldridge  
Treasurer:  
Mrs. John B. Aspegren

### Chairmen of Standing Committees:

Century Fund:  
Mrs. Ian G. Van Praagh  
Decorating:  
\*Mrs. Charles M. Clark  
Mrs. John McN. Sullivan  
Mrs. Frederick C. Peck  
Gift Shop:  
Mrs. Frank MacLear  
Housekeeping:  
Mrs. John B. Aspegren  
Mrs. William Shields, Jr.  
Library:  
Mrs. Harold F. McGuire  
Nominating:  
Mrs. Walbridge S. Taft  
Nursing:  
Mrs. Harold F. McGuire  
Social Service:  
Mrs. John H. Baker  
Mrs. T. P. Dixon  
Mrs. Peter Iselin  
Mrs. Dixon Seaman  
Mrs. Ian G. Van Praagh  
Special Events:  
Mrs. John B. Fairchild  
Mrs. Edgar Marston, II  
United Hospital Fund:  
Mrs. Douglas M. Black  
Mrs. L. Stoddard Horn  
Mrs. T. Howard Snethen  
Mrs. Walbridge S. Taft

\*Died April 1971

### Active Members:

Mrs. John S. Aldridge  
Mrs. John B. Aspegren  
Mrs. John H. Baker  
Mrs. Douglas M. Black  
Mrs. John S. Burke, Jr.  
Mrs. Peter A. Campbell  
\*Mrs. Charles M. Clark  
Mrs. George C. DeKay  
Mrs. John B. Fairchild  
Mrs. L. Stoddard Horn  
Mrs. Peter Iselin  
Mrs. Mimi B. Lineaweaver  
Mrs. Frank MacLear  
Mrs. Harold F. McGuire  
Mrs. Edgar L. Martson, II  
Mrs. Hunter S. Marston  
Mrs. Harold Ruckman Mixsell  
Mrs. Frederic C. Peck  
Mrs. William Shields, Jr.  
Mrs. Robert McN. Smith  
Mrs. T. Howard Snethen  
Mrs. John McN. Sullivan  
Mrs. Walbridge S. Taft  
Mrs. Ian G. Van Praagh

### Honorary Members

Mrs. Theodore Abel  
Mrs. Russell B. Aitken  
Mrs. Theodore Dixon  
Mrs. T. Thorne McLane

### Friends of St. Luke's

Mrs. Adolph Axelrath  
Mrs. Gilman D. Blake  
Miss Constance Cutler  
Miss M. Adeline Knapp  
Mrs. Eugene Lada-Mocarski  
Mrs. Leslie G. Lithgow  
Mrs. Edward J. McGrew, Jr.  
Mrs. John B. Marsh  
Mrs. Frederick M. Morris  
Miss Helen Musson  
Mrs. Donald B. Percy  
Mrs. D. Paul Reed  
Mrs. Schuyler Van Vechten  
Mrs. F. Stafford Wearn  
Mrs. Robert H. White



## Volunteers

An essential part of the Hospital Center team, we gratefully list the names of those who gave generously of their time to St. Luke's and Woman's patients during 1970.

Adler, Susan  
Alemany, Emely  
Almonte, Maria  
Anielski, Victoria  
Apsey, Mrs. Lawrence  
Araujo, Angelica  
Armstrong, Mrs. deGiers  
Arnold, Mrs. Adelaide  
Arzola, Mrs. Maria  
Ayer, Charles  
Avery, Daniel  
Badeau, Mrs. John S.  
Barjou, Mrs. Elizabeth  
Barron, Grace  
Barton, Donald John  
Basile, Mrs. Anthony  
Basset, Elsie  
Bauer, Louise  
Beach, Beatrice A.  
Bennett, Mrs. Zenobia  
Bierce, Pamela  
Biesiada, Carol A.  
Biglow, Anne  
Binder, Marc  
Black, Virginia  
Blanco, Mrs. Louise  
Bodansky, Moses  
Boillod, Mrs. Charles V. S.  
Bokkenheuser, Mrs. Victor  
Boubnoff, Nicholas  
Boyd, Isabelle  
Brenner, Reginald  
Bremer, Frederick C.  
Brown, Elihu T.  
Brown, Mrs. Hilaria V.  
Browning, Adele  
Burford, Mrs. George E.  
Buschi, Feliciano  
Canda, Catherine B.  
Carey, Mrs. Betty  
Carosso, Mrs. Vincent  
Carroll, Marguerite  
Carroll, Joan  
Carthew, Rex  
Chee, Lambert H. K.  
Clark, Edythe S.  
Clarke, Mrs. Jeremiah

Coleman, Mrs. Simmons  
Collins, Eileen  
Colkos, Mrs. Frank  
Coss, William R.  
Cote, Gertrude  
Csor, Mrs. Georgina  
Cullen, Mrs. Mary M.  
Cutler, Constance  
Dahlquist, Mrs. Reta  
Dahme, Mrs. Fred  
Dana, Lois  
Davidson, Richard S.  
Davidson, Mrs. Charles W.  
Davidson, Mrs. William F.  
Davis, Ellen C.  
Davis, Kenneth  
DeBrill, Donna  
De Castro, Dalton  
De Jesus, Marta  
Epstein, Mrs. Eva  
Espinosa, Helen  
Evans, Mrs. Carla  
Fafard, Mary-Beth  
Faulkner, Mrs. Dana  
Fenton, Cheryl  
Ferris, Mrs. Edward  
Feyer, Mrs. George  
Fitzpatrick, Charles J.  
Ford, Valli Lucia  
Fowlkes, Mrs. George A.  
Franco, Joseph  
Fretz, Anne Caryl  
Fretz, Mrs. Alfred  
Fuller, Mrs. Reginald H.  
Fuller, Sally  
Furey, Mrs. Ralph  
Gaccione, Mrs. Anthony  
Garvey, Mrs. Eugene  
Gifford, Mrs. Charles C.  
Gilbert, Mrs. C. H.  
Gilpatric, Mrs. Margaret  
Gingrich, Susan  
Ginsburg, Mrs. Michael  
Girard, Sister Ina Marie  
Goodridge, Nancy J.  
Goodwin, Mrs. Marion  
Goggin, Helene  
Gomez, Anita  
Lea, Gordon  
Grant, Mrs. Wheadon  
Grossman, Nancy  
Guthrie, Mrs. Randolph H.  
Hallen, Fay  
Halford, Mrs. Ralph  
Hance, Mrs. William A.  
Hanrahan, Marion A.  
Hanscom, Mrs. Louise  
Harvan, Michele

Hartley, Sandra  
Hepburn, Ferdie  
Herdman, Mrs. Marion  
Herold, Mrs. Albert  
Hicks, Mrs. E. Tyler  
Hill, Zelda  
Hitchcock, Catherine  
Hobson, Theodora P.  
Holmes, Mrs. Winifred  
Holgerson, Mrs. Leif  
Hoyt, Gertrude  
Hulse, Mrs. R. Douglas  
Hurley, Mrs. Horace  
Huxley, Mrs. Schenck  
Huxley, Virginia  
Iglesias, Diane  
James, Eleanor  
James, Margaret B.  
Jimenez, Ruby  
Johnson, Mrs. Norman D.  
Johnston, Susan  
Kadish, Harry  
Kaler, Gertrude  
Kaplan, Richard B.  
Kayne, Richard  
Keeney, Sara  
Kelly, Anne  
Kelley, Mrs. Wilbur R.  
Kerr, Mrs. William K.  
Keyser, Mrs. Cassius J.  
Knapp, Adeline  
Kochman, Mrs. Richard  
Koeslag, Hendrika G.  
Kornreich, Carole  
Kuracina, Elaine  
Kuracina, Marilee  
Kuttler, Marie  
Langan, Michelle  
Larkin, Beulah  
Lee, Kenneth W. K.  
Leeming, Leonard B.  
Lev, Mrs. Max  
Lin, Kay  
Lins, Mrs. John P.  
Livermore, Dorothy  
Logan, Mrs. Walter  
Loos, Melvin (Died January 1971)  
Ludwig, Peter  
Lynn, Mrs. William H. Jr.  
McCormack, Mrs. Charles  
McGuire, Mrs. Harold F.  
MacDonald, Agnes  
Marsteller, Julie V.  
Martin, Sheila  
Matthews, Grace  
Mattingly, Mrs. Garrett  
Mead, Katharine  
Meadows, Robert W.

Medl, Mrs. William  
Meyers, Mary Ellen  
Michel, Mrs. Clifford  
Miller, Marilyn  
Miller, Osborn M.  
Miller, Susan  
Mills, Mrs. Cornelia S.  
Milton, Mrs. Robert C. Jr.  
Mobley, Gwinn Nixon  
Moley, Mrs. Malcolm  
Moore, Mrs. Paul, Jr.  
Morris, John  
Mullen, Joseph  
Munoz, Sandra  
Murphy, Mrs. Harold  
Neugut, Alfred  
Nicholson, Leslie  
Norfleet, Norris  
Norton, Mrs. William S. 2nd  
Ong, Arthur  
Patterson, Eugenia  
Pearson, Dorothy L.  
Phillips, Nina  
Pick, Mrs. Olga V.  
Pise, Eleanor M.  
Price, Cecelia  
Quinotte, Mrs. Pierre  
Ray, Sheila  
Rasmus, Elmira  
Reed, Mrs. D. Paul  
Rees, Liberty  
Reicher, Mrs. Sidney A.  
Riegger, Ruth  
Rios, Idalia  
Rivera, Ana  
Rivera, Rosa  
Roche, Mrs. William F.  
Rodie, Mrs. Robert R.  
Rodriguez, Mary  
Rodriguez, Robert  
Roels, Anneke  
Roldan, Mrs. Robert  
Roldan, Sandra  
Rollinson, Ethel A.  
Rollins, Abbe  
Ros, Mrs. Salvador  
Ross, Mrs. Alexander  
Roudiez, Mrs. Leon S.  
Rudloff, Mrs. John A.  
Ruedy, Mrs. Reto  
Ryland, Ron  
Salazar, Gisela  
Salend, Elyse  
Saltus, Mrs. Ethel  
Sanford, Mrs. Hugh  
Sayre, Linda  
Schetlin, Mrs. Charles  
Schiffer, Mrs. Mary

Schoenherr, Mrs. Ann  
Schroeder, Kyra  
Schroeder, Matilda  
Schuz, Ludwig  
Schwiebert, Mrs. Edward V.  
Senior, Michael  
Shand, Mrs. R. Gordon  
Shebany, Mrs. Ruweida  
Shields, Mary S.  
Shields, Mrs. William Jr.  
Silver, Kay  
Simmons, Elise V.  
Simmons, Maxine  
Simon, Mrs. Geoffrey  
Simpson, Bonnie  
Simpson, Tanya Marie  
Slothower, Mrs. Arthur  
Smith, Anne Harrison  
Smith, Doris  
Smith, Mrs. John H.  
Snyder, Mrs. Harry  
Soares, Mrs. Erna  
Spornitz, Monica  
Staples, Eugene  
Stevens, Mrs. Edwin P.  
Stitt, Elsie  
Streeter, Mrs. John  
Sutphen, Susan  
Sze, Gordon  
Tabrizi, Minu Naguhsh  
Tafti, Peter  
Thompson, George  
Turner, Katherine  
Upham, Gladys  
Upjohn, Mrs. E. M.  
Utermohlen, Mrs. Paul  
Valicenti, Mrs. J. Michael  
Van Praagh, Mrs. Ian  
Van Itallie, Mrs. Theodore  
Wade, Deborah R.  
Ward, Mary Ann T.  
Warren, Mrs. Ralph R.  
Washio, Mrs. Hiroshi  
Webb, Mrs. Richard  
Webb, Richard  
Weisman, Mrs. Virginia  
Weldon, Mrs. Oscar  
West, Mrs. John P.  
Whiting, Mrs. Eric J.  
Wilbourne, Mrs. Calvin L.  
Wilder, Rachel  
Wilson, Mrs. C. Philip  
Winthrop, Kate  
Wittmer, Mrs. Edward F.  
Wood, Mrs. Marguerite  
Wright, Mrs. Myron  
Yamaguchi, John  
Zimmerman, Mrs. Ted

### Alumnae Association of St. Luke's Hospital School of Nursing—1970

President:  
Cynthia J. Wallace  
Vice President:  
Mary E. Tunney  
Recording Secretary:  
Carolyn MacLean  
Treasurer:  
Ruth Dittmar  
Corresponding Secretary:  
Martha Kirk

### Woman's Hospital Nurses' Alumnae Association, Inc.

President:  
Mrs. George H. Cobham  
Vice President:  
Mrs. James Corbett  
Secretary:  
Jane McCabe  
Treasurer:  
Mrs. Joseph M. Grohol  
Assistant Treasurer:  
Mrs. Charles Kane

### Society of the Alumni of St. Luke's Hospital Center

President:  
A. L. Loomis Bell, Jr., M.D.  
Vice President:  
Carl S. Oakman, M.D.  
Secretary:  
Charles G. Adsit, M.D.  
Treasurer:  
Eugene L. Hoch, M.D.

### Woman's Hospital Alumni Society

President:  
Bernard N. Nathanson, M.D.  
Vice President:  
Esther M. Ward, M.D.  
Secretary:  
Stuart Oster, M.D.  
Treasurer:  
Ian Van Praagh, M.D.



# Auditors' Opinion

To the Board of Trustees  
St. Luke's Hospital Center  
New York, New York 10025

We have examined the balance sheet of St. Luke's Hospital Center as of December 31, 1970, and the related statement of changes in fund balances and statement of income and expense for the year then ended. Our examination was made in conformity with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

All securities owned by the Hospital Center at December 31, 1970 were held by the Manufacturers Hanover Trust Company as custodian, and income from interest, dividends and rents for the year under review are stated as shown in the records of the custodian.

In our opinion, subject to the foregoing, the accompanying balance sheet, statement of changes in fund balances\* and statement of income and expense fairly present the financial position of St. Luke's Hospital Center at December 31, 1970 and the results of its operations for the year ended, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

MacNICOL, JOHNSON & CO.  
Certified Public Accountants

New York, N.Y.  
April 30, 1971

\*The statement of changes in fund balances, referred to in the foregoing auditors' opinion, is included in the auditors' annual report.

# St. Luke's Hospital Center, New York

Comparative Balance Sheet as of December 31, 1970 and December 31, 1969

## Assets

	December 31, 1970		December 31, 1969	
<b>General Fund</b>				
Cash in banks and on hand .....		\$ 933,726.24		\$ 176,410.91
Patients' accounts receivable .....	\$ 7,215,288.00		\$ 9,202,315.51	
Less: Allowance for uncollectable accounts .....	749,229.16	6,466,058.84	2,036,899.08	7,165,416.43
Miscellaneous accounts receivable .....		569,822.05		250,150.31
Investments .....		44,396.39		32,560.51
Inventories of supplies .....		474,685.00		390,762.46
Prepaid expenses .....		170,884.19		262,503.61
Construction and plant rehabilitation in progress .....		931,863.76		510,867.97
Due from Plant Replacement Fund .....		1,755.89		—
<b>Total</b> .....		<u>9,593,192.36</u>		<u>8,788,672.20</u>
<b>Unrestricted Reserve Fund</b>				
St. Luke's Hospital:				
Cash in bank .....	—		6,837.59	
Investments .....	75,000.00		1,643,229.75	
Due from General Fund .....	880,156.45	955,156.45	1,600,000.00	3,250,067.34
Woman's Hospital:				
Cash in bank .....	9,203.65		328.51	
Investments .....	858,416.25		1,110,595.95	
Due from General Fund .....	282,985.96		—	
Due from Dual Century Fund .....	1,876,726.30	3,027,332.16	1,876,726.30	2,987,650.76
<b>Total</b> .....		<u>3,982,488.61</u>		<u>6,237,718.10</u>
<b>Endowment Funds</b>				
St. Luke's Hospital:				
General and Restricted Endowment Funds:				
Cash in bank .....	66,736.21		31,468.71	
Investments .....	24,703,991.74		23,397,499.94	
Due from Plant Fund .....	3,027,912.16		3,007,912.16	
<b>Total</b> .....	<u>27,798,640.11</u>		<u>26,436,880.81</u>	
Less: Temporary funds undivided interest .....	—		1,157,193.66	
Plant Replacement Fund undivided interest .....	2,239,418.64		1,302,056.65	
<b>Total</b> .....	<u>2,239,418.64</u>	25,559,221.47	<u>2,459,250.31</u>	23,977,630.50
The A. Van Horne Stuyvesant Memorial Fund:				
Cash in bank .....	586.74		1,911.65	
Investments .....	6,374,567.91		6,456,081.50	
Building and equipment—Stuyvesant Pavilion (less accumulated depreciation) .....	2,365,806.01	8,740,960.66	2,429,744.58	8,887,737.73
Woman's Hospital:				
General and Restricted Endowment Funds:				
Cash in bank .....	94.30		329.73	
Investments .....	2,290,398.98		2,297,456.41	
<b>Total</b> .....	<u>2,290,493.28</u>		<u>2,297,786.14</u>	
Less: Temporary funds undivided interest .....	—	2,290,493.28	21,171.08	2,276,615.06
<b>Total</b> .....		<u>36,590,675.41</u>		<u>35,141,983.29</u>
<b>Temporary Funds for Designated Purposes</b>				
Cash in bank .....		—		214,003.18
Grants receivable .....		536,820.12		794,514.48
Investments .....		235,270.32		227,289.38
Undivided interest in Endowment Funds assets .....		—		1,178,364.74
Due from General Fund .....		2,995,210.00		1,740,000.00
<b>Total</b> .....		<u>3,767,300.44</u>		<u>4,154,171.78</u>
<b>Dual Century Fund</b>				
Cash in bank .....		69,940.83		84,669.95
Investments .....		262,521.32		58,312.69
Pledges receivable .....		95,772.66		173,550.47
Construction in progress .....		7,012,365.40		5,514,534.26
<b>Total</b> .....		<u>7,440,600.21</u>		<u>5,831,067.37</u>
<b>Plant Funds</b>				
Plant Replacement Fund:				
Due from General Fund .....	—		17,362.16	
Due from Temporary Funds for Designated Purposes .....	165,587.46		86,305.05	
Undivided interest in Endowment Funds assets .....	2,239,418.64	2,405,006.10	1,302,056.65	1,405,723.86
Plant Fund:				
Cash in bank .....	1,413.36		4,681.84	
Investments .....	—		178,000.00	
Hospital properties and equipment (less accumulated depreciation) .....	24,976,820.16	24,978,233.52	24,610,296.77	24,792,978.61
<b>Total</b> .....		<u>27,383,239.62</u>		<u>26,198,702.47</u>
<b>TOTAL ASSETS</b> .....		<u>\$ 88,757,496.65</u>		<u>\$86,352,315.21</u>



## Liabilities and Fund Balances

	December 31, 1970	December 31, 1969
<b>General Fund</b>		
Accounts payable .....	\$ 1,574,487.94	\$ 812,899.08
Accrued salaries payable .....	1,064,197.90	455,438.60
Payroll taxes withheld and accrued .....	279,451.99	164,538.94
Due to Unrestricted Reserve Fund .....	1,163,142.41	1,600,000.00
Due to Temporary Funds for Designated Purposes .....	2,995,210.00	1,740,000.00
Due to Plant Replacement Fund .....	—	17,362.16
Accrued Medicare and Medicaid rate adjustments .....	558,000.00	1,200,063.00
Other liabilities .....	827,618.61	583,072.82
<b>Total Liabilities</b> .....	<b>\$ 8,462,108.85</b>	<b>\$ 6,573,374.60</b>
Reserve for special appropriations .....	1,142,706.09	238,673.09
General Fund balance (deficit) .....	(11,622.58)	1,976,624.51
<b>Total</b> .....	<b>9,593,192.36</b>	<b>8,788,672.20</b>
<b>Unrestricted Reserve Fund Principal</b>		
St. Luke's Hospital .....	955,156.45	3,250,067.34
Woman's Hospital .....	3,027,332.16	2,987,650.76
<b>Total</b> .....	<b>3,982,488.61</b>	<b>6,237,718.10</b>
<b>Endowment Funds</b>		
St. Luke's Hospital:		
General Endowment Funds principal .....	14,215,357.45	13,993,390.76
Restricted donations functioning as endowments .....	1,198,737.92	—
Restricted Endowment Funds principal .....	10,145,126.10	9,984,239.74
The A. Van Horne Stuyvesant Memorial Fund principal .....	8,740,960.66	8,887,737.73
Woman's Hospital:		
General Endowment Funds principal .....	1,986,617.40	1,992,419.65
Restricted Endowment Funds principal .....	282,808.14	284,195.41
Restricted donations functioning as endowments .....	21,067.74	—
<b>Total</b> .....	<b>2,290,493.28</b>	<b>2,276,615.06</b>
<b>Total</b> .....	<b>36,590,675.41</b>	<b>35,141,983.29</b>
<b>Temporary Funds for Designated Purposes</b>		
Due to Plant Replacement Fund .....	165,587.46	86,305.05
Unexpended income from Restricted Endowment Funds .....	1,295,329.18	908,032.18
Unexpended donations for designated purposes .....	2,306,383.80	3,159,834.55
<b>Total</b> .....	<b>3,767,300.44</b>	<b>4,154,171.78</b>
<b>Dual Century Fund</b>		
Due to Unrestricted Reserve Fund .....	1,876,726.30	1,876,726.30
Dual Century Fund Reserve .....	5,563,873.91	3,954,341.07
<b>Total</b> .....	<b>7,440,600.21</b>	<b>5,831,067.37</b>
<b>Plant Funds</b>		
Plant Replacement Fund:		
Due to General Fund .....	1,755.89	—
Plant Replacement Fund Reserve .....	2,403,250.21	1,405,723.86
Plant Fund:		
Accounts payable .....	3,109.32	23,109.32
Loan payable .....	350,000.00	375,000.00
Due to Endowment Funds .....	3,027,912.16	3,007,912.16
Plant capital .....	21,597,212.04	21,386,957.13
<b>Total</b> .....	<b>27,383,239.62</b>	<b>26,198,702.47</b>
<b>TOTAL LIABILITIES AND FUND BALANCES</b> .....	<b>\$88,757,496.65</b>	<b>\$86,352,315.21</b>

St. Luke's Hospital Center, New York  
Statement of Income and Expense for the Years  
Ended December 31, 1970 and December 31, 1969

<b>Operating Income</b>	<b>1970</b>	<b>1969</b>
Income from Patients—Net		
Private Patients .....	\$ 5,543,584.15	\$ 4,956,272.57
Semiprivate and Ward Patients .....	23,219,395.82	19,580,545.80
Newborn .....	1,006,648.04	745,997.44
Clinic Patients .....	1,814,452.56	1,922,531.39
Emergency Room Patients .....	848,003.89	888,994.68
Private Ambulatory Patients .....	401,318.82	311,380.52
Home Care Patients .....	107,572.84	43,130.00
Total Income from Patients—Net .....	<u>32,940,976.12</u>	<u>28,448,852.40</u>
Other Operating Income		
New York City Ghetto Medicine Appropriation .....	592,700.00	—
Income from Cafeterias and Hospitality Shops .....	443,897.04	380,864.64
Services Charged to Research Grants .....	230,207.06	315,613.33
Rents and Commissions .....	214,824.57	184,492.86
Recoveries on Accounts Written Off .....	177,750.88	6,051.03
Services to Community Mental Health Board .....	166,517.67	285,139.60
Services to Columbia University .....	119,034.54	89,348.13
Maintenance Charged to Employees .....	123,074.19	114,835.47
Training School Fees .....	44,006.13	35,499.01
Discounts on Purchases .....	38,276.35	41,937.52
Miscellaneous .....	54,793.87	44,805.52
Total Other Operating Income .....	<u>2,205,082.30</u>	<u>1,498,587.11</u>
Total Operating Income .....	<u>35,146,058.42</u>	<u>29,947,439.51</u>
<b>Operating Expenses</b>		
Salaries and Wages .....	25,360,185.13	21,870,092.77
Employee Benefits .....	2,971,976.41	2,177,903.08
Supplies and Services .....	9,174,636.09	7,840,853.75
Provision for Depreciation—Funded .....	1,688,502.61	900,000.00
Provision for Depreciation—Unfunded .....	—	776,906.73
Total Operating Expenses .....	<u>39,195,300.24</u>	<u>33,565,756.33</u>
Net Operating Loss .....	<u>4,049,241.82</u>	<u>3,618,316.82</u>
<b>Supplementary Income</b>		
Income from Investments of:		
General Endowment Fund .....	884,804.39	865,991.85
Unrestricted Reserve Fund .....	259,755.32	292,714.53
The A. Van Horne Stuyvesant Memorial Fund .....	352,008.74	359,522.14
Unexpended Donations for Designated Purposes .....	28,287.45	4,661.21
Income from Various Trusts and Estates .....	181,341.67	101,508.02
United Hospital Fund .....	27,133.00	29,389.00
United Fund of Greater New York .....	77,038.00	67,570.00
Appropriated from Temporary Funds for Designated Purposes .....	431,913.25	485,141.19
Donations for General Purposes .....	247,234.25	170,956.56
Other .....	2,366.15	24,198.16
Social Service Department Income:		
Appropriated from Temporary Funds for Designated Purposes .....	31,570.42	25,886.94
United Hospital Fund .....	5,099.00	3,823.00
United Fund of Greater New York .....	18,922.00	17,197.00
Thrift Shop Income .....	13,459.79	10,224.76
Donations, Dues and Miscellaneous .....	5,625.00	9,060.00
Total Supplementary Income .....	<u>2,566,558.43</u>	<u>2,467,844.36</u>
Excess of Expenses Over Income .....	<u>\$ 1,482,683.39</u>	<u>\$ 1,150,472.46</u>



# Giving 1970

Shakespeare tells us in "As You Like It" that we all pass through seven stages of life. At the Hospital Center, each of those ages are cared for by people giving of themselves. Infancy, childhood, adolescence, young adulthood, productive middle age, mellowing maturity, and old age are our stages, each presenting distinct health care demands.

The people at St. Luke's and Woman's who carry on this life giving work and those who receive the gift of health were aided in 1970 by many friends of the Hospital Center.

Last year \$247,234 was received in general purpose gifts; some \$101,814 was in response to our Christmas appeal. The Dual Century Fund, which supports the construction of the new Service and Research Building raised \$311,533.

Special purpose gifts and grants totalled \$2,478,044. Included here were more than \$1,657,000 for our Neighborhood Health Services Program and nearly \$500,000 for our new adolescent drug treatment program. A sign of the times was the \$1,407,363 in the form of grants for research, which is some three quarters of a million dollars less than two years ago.

Bequests to the Hospital Center were \$288,315. The United Fund of Greater New York and the United Hospital Fund gave St. Luke's \$128,192.

A sum approaching five million dollars was realized from grants and bene-

factions of all kinds. The national economy and reductions in government support for research activities added to the fiscal difficulties of America's voluntary hospitals. As our operating losses were nearly a million and a half dollars, the generosity of good friends, both old and new, became more important. With their help, we are attempting to provide that all of Shakespeare's ages will be "...better days, ...more sweet, ...more free from peril." ■

## Our Benefactors

The following pages list information on giving and the names of many of the generous friends of the Hospital Center who have contributed to the support of the various special needs of St. Luke's and Woman's. Individual benefactors of one hundred dollars or more are listed by name. While space does not permit the listing of the many contributors of smaller amounts, our appreciation is nonetheless great. That the Hospital Center has been able to maintain its high standards of patient care is due largely to the continued interest and loyalty of all contributors. The Board of Trustees, on behalf of the professional staffs and all the Hospital Center personnel gratefully acknowledges this financial assistance. ■

## Gifts and Grants for Special Purposes

Ada Fund for Surgical Service .....	\$ 400.00
Adolescent Drug Users Fund .....	85,050.00
Altman Foundation Fund	
for Children Tumor Program .....	15.00
Anesthesia Service Fund .....	1,540.00
Arthritis & Rheumatism Foundation	
Clinic Grant .....	1,250.00
Assistant Board Fund .....	450.00
Astor Foundation Fund	
for Adolescent Drug Users .....	350,000.00
Auxiliary Fashion Show—1970 .....	9,487.00
Auxiliary Operating Fund .....	7,071.32
Babcock Library Fund .....	25.00
Bosworth Fund for Patient Care .....	1,050.00
Buckner-Watson Fund .....	2,500.00
Fund for Children's Toys .....	20.00
Children's Ward Fund .....	5.00
Church Committee of	
Social Service Department .....	4,000.00
Clemens Fund for Clinic Care .....	5,000.00
Community Psychiatry Division Fund	
(Columbia University) .....	300.00
Danziger Appliance Fund .....	975.00
Dr. Harold Dargeon Memorial Fund .....	750.00
Dietary Staff Fund .....	1,861.31
Director's Discretionary Fund .....	1,000.00
Donovan Fund for Pediatric Surgery .....	245.00
Drugs and College Students	
(Van Ameringen Foundation) .....	11,500.00
Fund for Emergencies	
for Persons of Any Age .....	600.00
Epileptic Children Fund .....	401.20
Eye Clinic Fund .....	380.00
Eye Service Fund .....	4,010.00
Family Disorganization in Urban Slums .....	100.00
Family Planning Clinic Fund .....	25.00
Fleming Fund for Indigent Patients .....	1,100.00
Sarah W. George Fund	
for Recreational Therapy .....	597.00
Carolyn Lathrop Goldsmith	
Memorial Fund for Patient Care .....	1,699.05
Graduate Dance Fund .....	300.00
Hartley Scholarship Fund .....	500.00
Home Care Fund .....	20.00
Marjorie Howson Fund .....	15,985.17
Maude A. Leland Fund .....	342.00
Mallinckrodt Research Fund .....	2,000.00
Medical Library Fund .....	25.00
Medical Service Discretionary Fund .....	1,618.19
Medical Service General Fund .....	18,750.00
Neighborhood Health Services Program .....	1,657,085.00
Neurology Service Fund .....	10.00
Elizabeth B. and Henry Nichols Fund	
for Patient Care .....	1,980.12
Nursery Fund .....	20.00
Nursing Service Director's	
Discretionary Fund .....	300.00
Obstetrics and Gynecology Research	
and Development Fund .....	12,921.00

Pathology Department Fund .....	497.73
Fund for Patients' Library Service .....	15.00
Pediatric Intensive Care Equipment Fund .....	3,450.00
Pediatric Recreation Fund .....	1,500.00
Pediatric Service General Fund .....	913.00
Phipps Fund for Patient Care .....	5,000.00
Eleanor M. Pise Scholarship Fund .....	125.00
Plastic Surgery Fund .....	3,510.00
Psychiatric Nursing Scholarship Fund .....	1,000.00
Psychiatric Service Fund .....	5,476.01
Radiology Department Fund .....	722.27
Radio Therapy Department Fund .....	525.00
Rehabilitation Medicine Department Fund .....	7,388.79
Religious Service Works Fund .....	994.90
Margaret Rouillion Memorial Fund .....	5.00
Schweckendieck Fund for Crippled Children .....	2,800.00
Walter Scott Foundation Fund	
for Orthopedic Care of Children .....	7,500.00
Scott Memorial Fund for	
Cardiopulmonary Purposes .....	46,976.90
Estelle Golden Seeb Memorial Fund .....	25.00
Mr. A. R. Slothower's Retirement Fund .....	132.00
Social Service Christmas Fund .....	505.00
Social Service Director's Fund .....	80.00
Social Service Fund for Camp Care .....	800.00
Special Equipment Fund .....	2,500.00
Surgical Post Graduate Fund .....	10.00
Surgical Service General Fund .....	1,000.00
Switzer Foundation Fund .....	2,000.00
James Talcott Fund for Scholarship .....	2,000.00
Tannenbaum Fund for Occupational Therapy .....	173,629.42
Elizabeth White Vaughan	
Memorial Fund for Scholarship .....	1,200.00
Woman's Social Service Fund .....	500.00
	<u>\$2,478,044.38</u>

## Gifts and Grants for Research

Helen M. Adams Fund .....	\$ 1,024.00
American Bureau for Medical Aid to China .....	1,085.00
Army Contract .....	2,509.83
Arthritis Research Fund .....	1,500.00
Cancer Research Fund .....	800.00
Cardio-Respiratory Laboratory Fund .....	9,250.00
Central Oncology Group .....	5,243.97
Child Psychiatry Research Fund .....	400.00
Clinical Pharmacology Research Fund .....	40.00
Cromolyn Sodium Study .....	21,360.00
Herbert F. Darling Fund for Research .....	6,945.13
Fund for Dermatology Research .....	150.00
Evaluation of Avitene and other Materials .....	6,750.00
Elizabeth Swords Grant Research Foundation Fund.	27,000.00
Health Research Council of New York City .....	36,547.92
Heart Disease Fund .....	2,875.00
Dr. Holt Gastro-Intestinal Research Fund .....	10,344.74
Grant for Indocin Study .....	22,226.00
Oswald R. Jones Memorial Virology Lab Fund ....	40,498.33
Mechanical and Electrical Factors	
Affecting Bone Healing .....	2,444.00
Charles E. Merrill Fund for	
Cardio-Vascular Research .....	62,625.64
Metabolic Unit Fund .....	1,315.63



## Income from Trusts and Estates

### St. Luke's Hospital

Anonymous	\$ 16,124.76
Gertrude F. Briston Estate	7,600.00
Mary F. Broadwell Estate	11,322.78
Helene K. Clare Estate	7,991.28
Florence L. S. Clarke Trust	77,424.22
George V. Coe Trust	999.25
Charles E. Dunlap Estate	24,000.00
Anne Dussot Trust	2,587.97
First Presbyterian Church	8,064.94
Adrian Jackson Trust	8,711.56
Kurzman Trust Fund	281.60
Herman Levin Estate	16.23
Harry J. Roth Estate	10,192.95
Janette Whitridge Trust	1,865.22
	<u>\$ 177,182.76</u>

### Woman's Hospital

Anonymous	\$ 114.40
Lillian Keller Kuhn Trust	879.43
Alice Seidler Statler Trust	3,165.08
	<u>\$ 4,158.91</u>

Total \$ 181,341.67

## Unrestricted Legacies

### St. Luke's Hospital

Estate of Mary F. Broadwell	\$ 70,934.68
Estate of Charles E. Dunlap	48,000.00
Estate of Anne J. Dussot	8,751.49
Estate of Edith L. Jarvis	5,000.00
Estate of Elaine Moore	754.25
Estate of Henry Sutphen, Jr.	10,000.00
Estate of Siegfried M. Upton	100.00
Janette Whitridge Trust	36,268.85
	<u>\$ 179,809.27</u>

### Woman's Hospital

Estate of Edith L. Jarvis	\$ 5,000.00
Estate of Lillian Keller Kuhn	4,635.66
Alice Seidler Statler Trust	34,262.83
	<u>43,898.49</u>
Total	<u><u>\$ 223,707.76</u></u>

National Institutes of Health	932,252.49
National Vitamin Foundation, Inc.	3,330.00
New York Heart Association Grant	51,917.75
Non-Thrombogenic Environment Fund	22,818.59
Nutrition Foundation Research Grant	6,250.00
Nutrition Foundation for Studies of Food Intake	6,950.00
Ohrstrom Foundation Research Fund	2,500.00
PH Contract Program	20,544.56
Regional Medical Program	38,820.09
Research and Education Fund	5,150.00
Research in Blood Fund	16,031.96
Research in Cardiology Fund	1,577.70
St. Vincent's Colorectal Study	2,400.00
Dr. Schetlin Surgical Research Fund	500.00
Stony Wold Corporation	2,250.00
Fund for Urological Research	17,482.00
John P. West Surgical Research Fund	168.50
Donna Bain Wiggins Cancer Research Fund	8,905.00
Wisconsin University	4,579.60
	<u>\$1,407,363.43</u>

## Sources of Research Funds

### Federal Government

National Institutes of Health	\$ 932,252.49
Army Contract	2,509.83
Sub Contract—Funded by N.I.H.	53,186.72
Regional Medical Program	38,820.09
	<u>\$1,026,769.13</u>

### New York City Government

Health Research Council of New York City	\$ 36,547.92
Totals—Government Funds	<u>\$1,063,317.05</u>

### Non-Governmental

New York Heart Association	\$ 51,917.75
Foundations	141,216.60
Industries	106,731.76
Private Individuals	41,030.27
Charitable Organizations	3,150.00
Totals—Non-Governmental Funds	<u>\$ 344,046.38</u>
Total Donations and Grants for Research	<u><u>\$1,407,363.43</u></u>

## Endowment Fund Activity

### St. Luke's Hospital

Gift in Memory of James and Helene Clare	
for Endowed Beds	\$ 23,312.80
John H. Keating Memorial Fund	4,500.00
Aletha Sheldon MacLeod Fund	8,000.00
Sachs Fund	100.00
Catherine Van Rensselaer Fund	780.00
	<u>\$ 36,692.80</u>

### Woman's Hospital

Estate of Elizabeth M. Van Winkle	\$ 5,000.00
	<u>\$ 41,692.80</u>

**Gifts were given  
in memory  
of the following:**

Dr. Alexander Ada  
Helen M. Adams  
Edward E. Anderson  
Dr. Russell Apsey  
John A. Assheton  
Charles E. Barker  
Anna Battipaglia  
Helen H. Berger  
Dr. William Berry  
Muriel Bielefeld  
Antonio and Maria Boullosa  
Caroline Bowen  
James Wright Brown, Jr.  
Mrs. W. A. M. Burden  
Mr. and Mrs. Harry D. Christie  
Gertrude E. Clements  
Frank H. Cogan  
Margaret Connelly  
Ernest P. Cross  
Dr. Harold Dargeon  
Herbert F. Darling  
James H. Davis  
Francis S. Dixon  
Dr. Edward J. Donovan  
Dr. John Douglas  
Rose Epstein  
Dr. Waldo B. Farnum  
Elsie Forsyth  
Herbert Frank  
Clara D. Girard  
Dr. W. H. Glafke  
Maurice F. Goodbody  
Dr. George M. Goodwin  
Myra Graves  
Ellen Joy Gray  
Marion W. Hazelrigg  
Dr. Elizabeth Hinckley  
Mrs. George Hoch  
Margaret D. Hogg  
Dr. Hillary Holmes  
Archer Jagger, Jr.  
Dr. Oswald R. Jones  
Dr. John H. Keating, Sr.  
Mrs. Carlien E. Kolle  
Louis Label  
Robert G. Laraia

Anne Levy  
Edward H. Lord  
Mr. McGuire  
Gale Mescon  
Clarence G. Michalis  
Rose Phillips Morton  
Elizabeth and Henry Nichols  
Russell Nickerson  
Ricardo Nieves  
Mildred Nobis  
Hannie O'Connell  
Captain David C. Patterson  
Dr. Sidney Pearson  
Inocenta Penalver  
Curt H. Reisinger  
Dr. B. Rossignol  
Margaret Rouillion  
Jane Sachs  
Frank Schuster  
Margaret Sculley  
Beatrice Seaman  
Marie C. Sedelmeier  
Estelle Seeb  
John Sengstack  
Elizabeth Van Leer Sharp  
Sydney E. Smith  
William W. Smith  
John Madeira and Marie Spetnagel  
Eva Sternberg  
Eleanor S. Stevens  
Henry R. Sutphen, Jr.  
W. Roosevelt Thompson  
Zoe Hannah Thorne  
Burton Throckmorton  
Chester Tipton  
Isabel Towner  
Fenton B. Turck  
Catherine Van Rensselaer  
Elizabeth W. Vaughan  
Elsie Voorhis  
Mrs. K. Wehnes  
Leroy Wendlinger  
Steven White  
Donna Bain Wiggins  
Rudolph Wild  
Dr. F. H. Wilke  
Lillian Wills  
Frieda Wooley  
Kevin Workinger

**Dual Century Fund Contributors 1970**

**\$100,000 and over**

Wivenhoe Fund

**\$50,000 and over**

Monell Foundation, Ambrose

**\$10,000-\$25,000**

Bodman Foundation  
Rhode Island Corporation  
St. Luke's Auxiliary and Woman's Assistant Board  
Trinity Church  
Whitridge, Mr. & Mrs. Arnold

**\$5,000-\$10,000**

Bankers Trust Company  
Burden Foundation, Florence V.  
Cromwell, Mr. Jarvis  
First National City Bank Foundation  
Fowlkes, Mrs. J. Winston  
Manufacturers Hanover Trust Company  
Michel, Mr. Clifford W.  
Mobil Foundation, Inc.

**\$1,000-\$5,000**

Allen, Mrs. Mary B.  
American Re-Insurance Company  
Blackmer Foundation, Henry M.  
Goelet, Mrs. Anne Marie  
Halsey, Mr. Van R.  
Humes, Trust of Mr. John P.  
Norton, William S., II, M.D.  
Pleasantville Foundation, Inc.  
Rothschild, Mr. Walter N., Jr.  
Treadwell, Mrs. Susan V.

**\$500-\$1,000**

American Savings Bank  
Coleman, Mrs. Simmons  
Granger, Mr. David  
St. George's Society of New York

**\$100-\$500**

Adsit, Charles G., Jr., M.D.  
Coffin, G. Jarvis, M.D.  
Helfgott & Partners, Inc.  
Lavengood, Russell W., M.D.  
Newborg, Mr. Leonard D.  
Pershing Foundation, Muriel R. and Francis Warren  
Reisner, Edward H., Jr., M.D.  
Sheffield, Mr. Frederick  
Stothers, Hilton H., M.D.  
Weisberg, Howard K., M.D.



**Contributors to  
General and Special Funds  
St. Luke's-Woman's, 1970**

**\$350,000**

Astor Foundation, Vincent

**\$50,000-\$100,000**

Crocker, Estate of Eleanor  
Domestic and Foreign  
Missionary Society of the Protestant  
Episcopal Church in the U.S.A.  
Merrill Trust, Charles E.

**\$25,000-\$50,000**

St. Thomas Church  
Vander Poel, Mr. William H.

**\$10,000-\$25,000**

Ackermann Memorial Fund, G. A.  
Alcon Laboratories, Inc.  
Altman Foundation  
Bostwick, Mr. & Mrs. Albert C.  
Clark Foundation Inc., Robert Sterling  
Grant Research Foundation,  
Elizabeth Swords  
Maritime Overseas Corporation  
Purdue Frederick Company  
Reisinger Medical Trusts, Curt H.  
Trinity Church  
Van Ameringen Foundation

**\$5,000-\$10,000**

Alexander, Mr. D. H.  
Baer Foundation  
Clemens Fund Inc., The Marie Heye  
Everybody's Thrift Shop  
Gerney, Mr. Arkadi  
Grace, Mrs. William R.  
Grant, Mrs. Elizabeth Swords  
Holmes Foundation, Inc.  
Kittredge, Mr. Benjamin  
Kraftco Corporation  
Major Foundation, Inc.  
Mellon Foundation, The Andrew W.  
Mixsell, Mrs. Charlotte M.  
Nutrition Foundation, Inc.  
St. Luke's Hospital Center  
Church Committee  
Scott Foundation, Walter  
Stone, Mr. & Mrs. Stanley  
Stony Wold Corporation  
Upjohn Company  
Voorhees Foundation, Enders M.

**\$1,000-\$5,000**

Anonymous (2)  
Alexander, Miss Helen D.  
Arthritis Foundation, The  
Babcock, Mr. E. Huntington  
Beekman Family Association  
Bell, A. L. Loomis, Jr., M.D.  
Bingham, Mr. Harry P., Jr.  
Blum Fund, Robert E.  
Boquet Foundation, Inc.  
Buckner, Mr. & Mrs. Walker G.  
Burkhardt, Miss Anna  
Case, Robert B., M.D.  
Clarke, Mrs. Natalie  
Coleman, Mr. John A.

Columbia Committee  
for Community Service, Inc.  
Cromwell, Mr. Jarvis  
Darling Family Foundation Trust,  
Herbert F.  
Darling Inc., Herbert F.  
Donegan, Bishop Horace W. B.  
Draper, John W., M.D.  
Dula Educational & Charitable  
Foundation, Caleb C. & Julia W.  
Giblin, Mrs. Constance T.  
Guthrie, Mr. Henry B.  
Havens Relief Fund Society  
Helmle, Mr. William  
Hill, Norman A., M.D.  
Huber Foundation  
Ives, Mr. & Mrs. Kenneth A.  
Joint Purchasing Corporation  
Kochman, Richard S., M.D.  
Lillis Foundation  
Lipton Foundation, Thomas J.  
Mallinckrodt Chemical Works  
Manice Foundation, Beatrice Goelet  
Miller, Mrs. Danforth  
Morsman, Mr. & Mrs. Joseph J., Jr.  
Norfleet, Miss Grizzelle M.  
Norris, Col. Howard E.  
Ohrstrom Foundation  
Paine, Mr. & Mrs. Peter S.  
Parker, Estate of Minnie  
Patterson, Mrs. David C.  
Pawnee Foundation  
Play Schools Association  
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